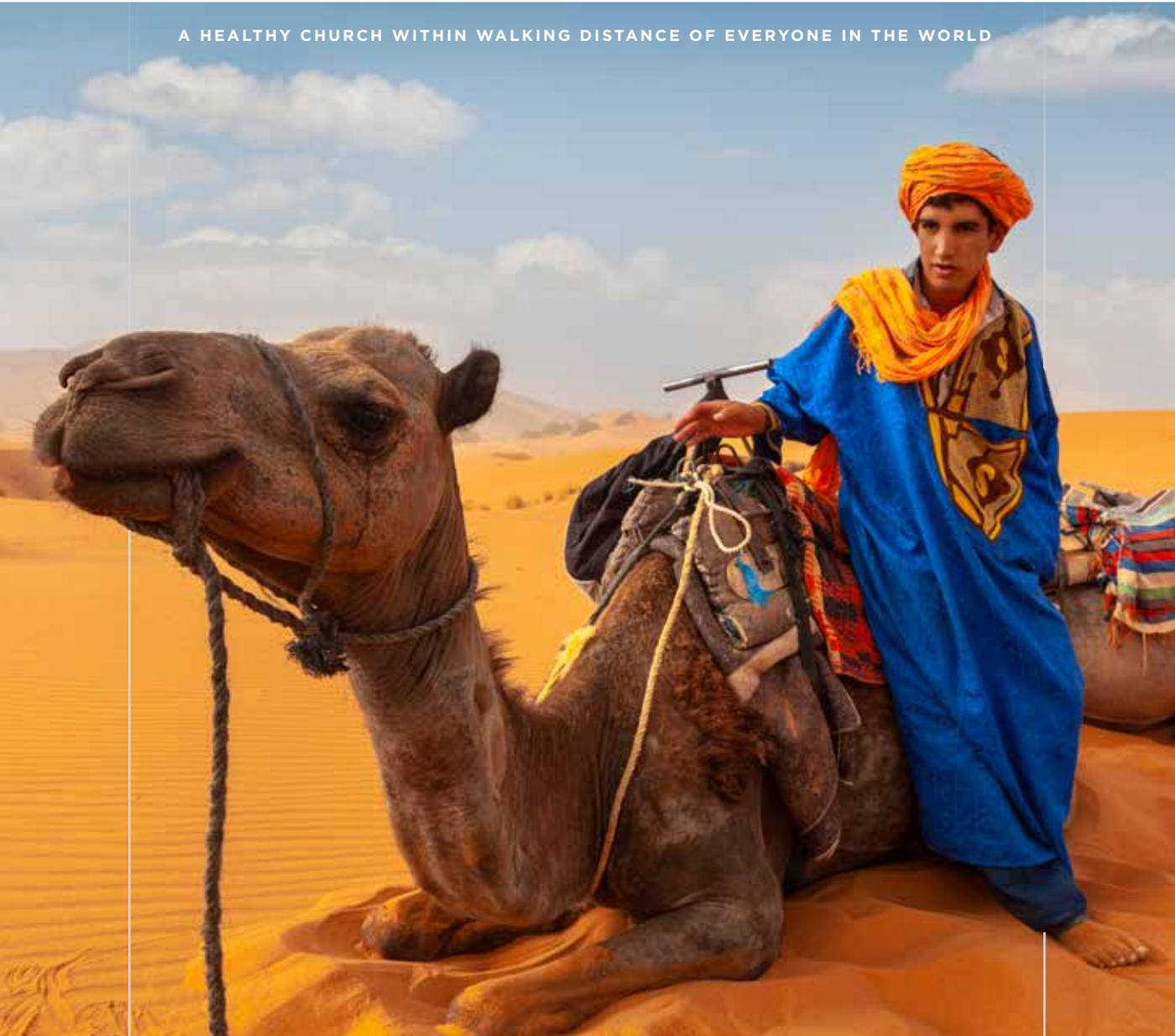


A HEALTHY CHURCH WITHIN WALKING DISTANCE OF EVERYONE IN THE WORLD



2023

ANNUAL REPORT

“

“With your partnership and support, we look forward to embarking on new endeavors and making an even greater impact in the coming years.”



As we express our gratitude for the past year's achievements, we are also immensely excited about the future that lies ahead.

As we delve into our annual report for the year 2023, **I want to first extend my deepest gratitude for your unwavering support and generosity throughout the year.** Through your contributions, we've touched the lives of countless individuals seeking spiritual nourishment and guidance. Continuing to build fruitful ministry partnerships has strengthened existing communities and congregations, fostering unity among believers worldwide. In addition, we feel God calling us to invest in infrastructure. In an ever-changing world, adaptability is crucial.

2023 has brought many exciting changes to ICM. From our move to our state-of-the-art international headquarters in Newport News, to the advancement of technology that has provided exponential growth in our discipleship efforts, God is on the move! Now, we are poised to be better prepared for the future. But through all these changes in infrastructure, our

mission remains the same – a healthy church within walking distance of everyone in the world.

As we express our gratitude for the past year's achievements, we are also immensely excited about the future that lies ahead. With your partnership and support, we look forward to embarking on new endeavors and making an even greater impact in the coming years.

We extend our heartfelt thanks for standing alongside us on this journey. In the following pages, we hope you are blessed by reading about ICM's work occurring across all unique regions of the globe. Together, let us work to spread the Good News that binds us as brothers and sisters in Christ.

Until the whole Earth hears,



Janice Allen
President & CEO

AFRICA

The diverse continent of Africa is a spiritual battleground between Christianity and Islam. Therefore, church construction is an important tool which provides believers with a base to effectively evangelize and make disciples. Many of our ministry partners in Africa see ICM's church building partnership as a sustainable way to reach their communities through programs that benefit men, women and children.

The Discipleship workhorse of Africa is the Solar-Powered Audio Player. These audio players are being used in small groups to help equip pastors that have limited training. In addition to these audio players, Access Points are being deployed throughout Africa, mainly through our partner Judea Harvest in South Africa. Access Points have recently been launched in Uganda and Rwanda.

In 2023

170

Churches

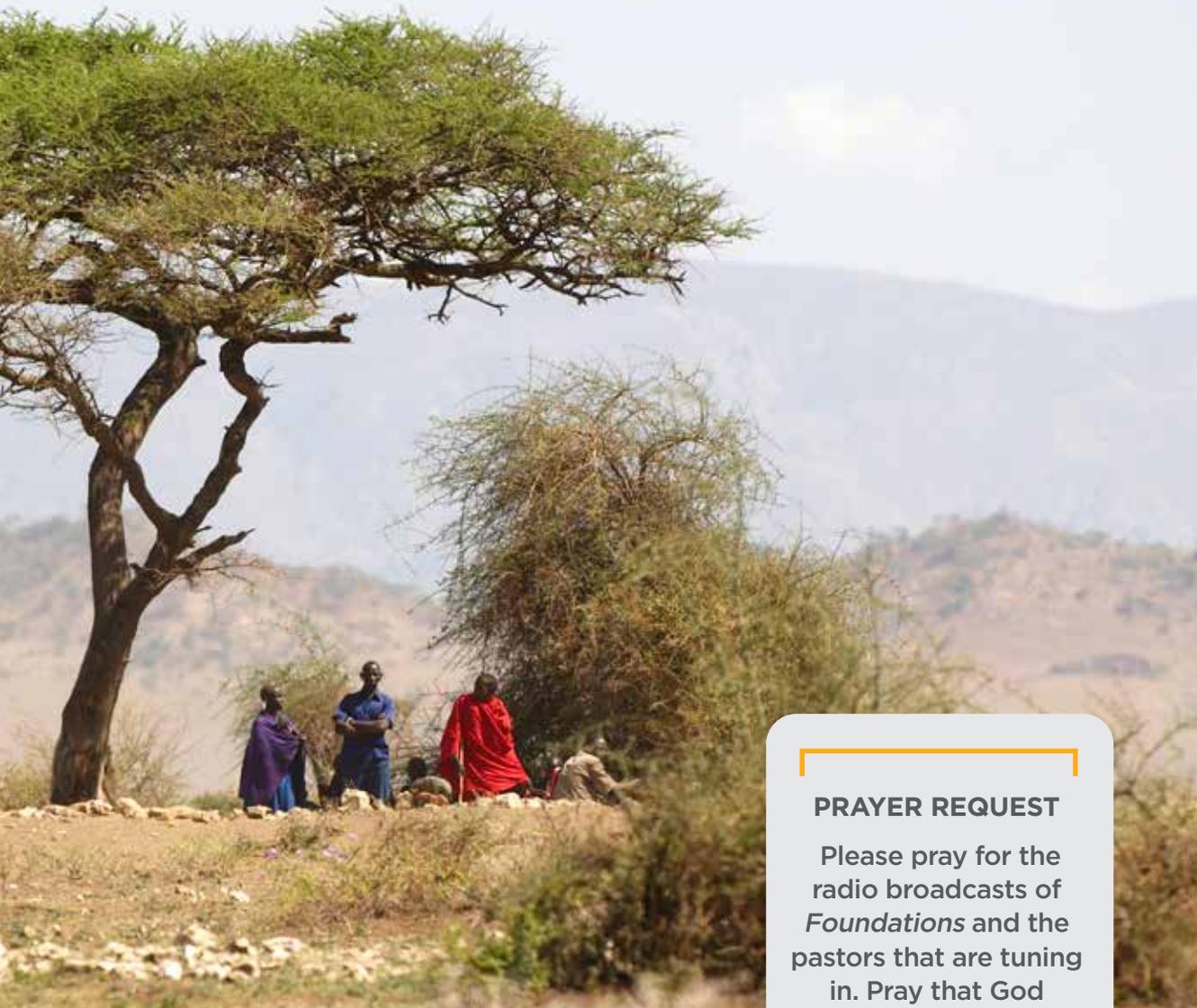
334,756

People Reached



“

“Thank you for giving us the opportunity to reach our goal: the possibility for each believer to attend a Bible study or a worship service.” — An ICM partner in North Africa



PRAYER REQUEST

Please pray for the radio broadcasts of *Foundations* and the pastors that are tuning in. Pray that God will provide all that is needed to begin the African French animation project.

2,883 CUMULATIVE CHURCHES



HE WILL NOT FORGET

God is not unjust; he will not forget your work and the love you have shown him as you have helped his people and continue to help them.

— HEBREW 6:10 NIV

Africa Region



“

“The love of God, through the church, has brought enemies together. That verifies the ministry of ICM in the future of our church, and the future of our country.”

— Bishop Nathan,
ICM Partner in Rwanda

40
countries

- | | | | |
|---------------|---------------|-----------------------|--------------|
| Angola | Gabon | Mali | Senegal |
| Benin | Gambia | Mauritania | Seychelles |
| Botswana | Ghana | Mauritius | Sierra Leone |
| Burkina Faso | Guinea | Mozambique | South Africa |
| Burundi | Guinea-Bissau | Namibia | South Sudan |
| Cabo Verde | Kenya | Niger | Tanzania |
| Cameroon | Lesotho | Nigeria | Togo |
| Cote d'Ivoire | Liberia | Rwanda | Uganda |
| Eswatini | Madagascar | Sao Tome and Principe | Zambia |
| Ethiopia | Malawi | | Zimbabwe |

NORTH AFRICA & MIDDLE EAST

In many countries across the Middle East and North Africa (MENA) region, a safe place to meet is vital. ICM and our ministry partners continue to employ creative strategies to meet the needs of the congregations there.

Despite the challenges, there are many strategic discipleship initiatives underway, including radio broadcasts, social media broadcasts of ICM's Foundations video content, and device distribution. We thank God for the lives being transformed due to secure access to the gospel and ICM's *Foundations* Bible study material.

In 2023

19

Churches

127,641

People Reached



“

“Discipleship groups have thus far resulted in progress in people’s spiritual lives. Relationships with the Lord and with each other have improved. This growth has led to better communication and acceptance of one another.”

— Small group leader in Egypt



PRAYER REQUEST

Pray believers continue to get connected to a local church. Pray the Lord will provide all that is needed so believers will have a safe place to worship and access God’s Word.

2,883 CUMULATIVE CHURCHES



ONE FLOCK, ONE SHEPHERD

And I have other sheep that are not of this fold. I must bring them also, and they will listen to my voice. So there will be one flock, one shepherd.

— JOHN 10:16 ESV

North Africa & Middle East Region



“

“Discipleship groups have thus far resulted in progress in people’s spiritual lives. Relationships with the Lord and with each other have improved. This growth has led to better communication and acceptance of one another.”

— Small Group Leader, Egypt

20
countries

- | | | |
|------------|---------|----------------------|
| Algeria | Jordan | Saudi Arabia |
| Armenia | Kuwait | Syria |
| Azerbaijan | Lebanon | Tunisia |
| Cyprus | Libya | Turkey |
| Egypt | Morocco | United Arab Emirates |
| Iran | Oman | Yemen |
| Iraq | Qatar | |



EASTERN EUROPE

In Eastern Europe, our ministry partners still work tirelessly to provide aid to those affected by the war in Ukraine. In 2023, two additional Christian facilities were established to support surrounding communities. These locations have served thousands of children, hosted marriage conferences, supported youth camps, provided pastoral training, and so much more. These facilities work hand-in-hand with ICM Hope Centers, providing support for families in crisis. In addition, devices loaded with *Foundations* content have been sent to Soldiers on the front lines in Ukraine, offering encouragement during incredibly stressful situations.

Despite the challenges across the region, ICM established a new ministry partnership in Latvia, a small country on Russia's western border. ICM also started a new partnership with the Pentecostal Union in Western Ukraine. Radio broadcasts of *Foundations* continues in Romania.

In 2023

| | |
|----------|----------------|
| 76 | 32,558 |
| Churches | People Reached |



“

“We rejoice to see people come to know Christ...We are blessed when the elderly, adults and children come to church...Pray that our congregation will be a good example and a role model for others.”

— Pastor in Moldova



PRAYER REQUEST

Pray for peace and strength for those still caring for refugees; pray for more construction project resources in the region.

665 CUMULATIVE CHURCHES

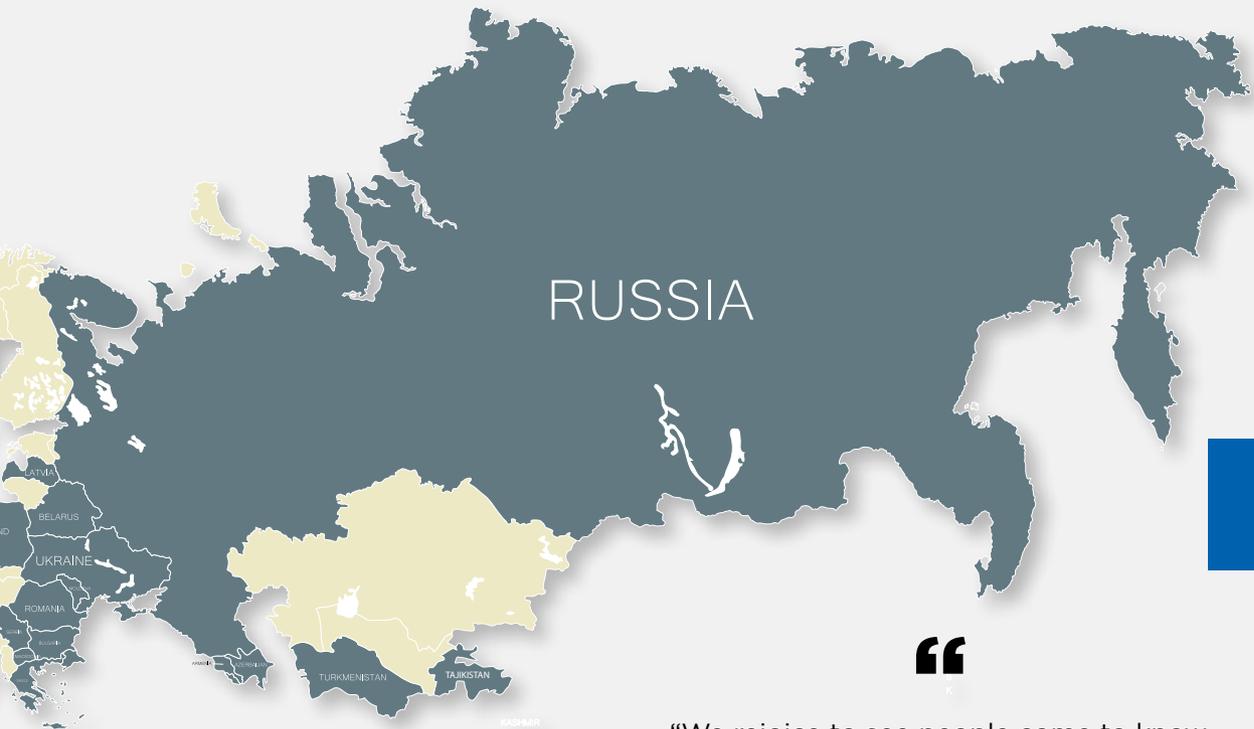


LEND S A H A N D

He who is gracious and lends a hand to the poor
lends to the Lord, And the Lord will repay him
for his good deed.

— PROVERBS 19:17 AMP

Eastern Europe Region



“

“We rejoice to see people come to know Christ...We have many blessings when the elderly, adults and children come to church...Pray that our congregation will be a good example and a role model for other people around us.”

— Pastor in Moldova

11
countries

Azerbaijan
Belarus
Bulgaria
Latvia
Macadonia
Moldova

Poland
Russia
Tajikistan
Turkmenistan
Ukraine



SOUTH ASIA

South Asia is an area where many religions converge. Having a permanent place of worship plays a significant role in the Church's sustained growth.

With the help of our field auditors and ministry partners, ICM has been able to do multiple trainings with our partners in the field. Our discipleship material is broadcast through radio stations, and reliable channels for follow-ups connect the new radio listeners to nearby local churches. Audio devices have been quite helpful and continue to be an essential learning tool in hard-to-reach places with no means of modern transportation.

The goal for us is to help build as many permanent places of worship as possible while the window of opportunity is still open. Partners are constantly reaching out to us and asking for help.

In 2023

| | |
|------------|----------------|
| 216 | 319,605 |
| Churches | People Reached |





“Now that we have our own church building, we can run our worship service regularly. We have unity among our people. We give thanks to our Lord for this victory!” — Pastor in Nepal



PRAYER REQUEST

Pray for all our projects that are underway, the trainings that are happening, the safety of the frontline workers, and our audio device shipments.

3,374 CUMULATIVE CHURCHES



DISCIPLE PEOPLE

Therefore, as you go, disciple people in all nations, baptizing them in the name of the Father, and the Son, and the Holy Spirit,

— MATTHEW 28:19 ISV

South Asia Region



“

“Now that we have our own church building, we can run our worship service regularly. We have unity among our people. We give thanks to our Lord for this victor!”

— Pastor in Nepal

5
countries

- Bangladesh
- India
- Nepal
- Pakistan
- Sri Lanka



SOUTHEAST ASIA

In most countries across Eastern Asia and in Pakistan, a legally authorized church building is required in order to worship. These structures then serve as community development centers where the congregation addresses their neighbors' needs, regardless of faith.

There is a great hunger among believers to grow deeper in their walk with Jesus within their faith community. The goal is to form stronger congregations that actively share the Good News and help disciple others. Our ministry partners there tell us the resources that help them most are officially approved church buildings and biblical teaching materials in heart languages. Local moderators for Foundations radio broadcasts in close connection with local congregations are a powerful tool for the gospel.

In 2023

93

Churches

183,031

People Reached



“

“We thank God for His mercy and His loving us; we see that our church members are growing in their faith. They try to be a light for non-believers. Thank you ICM. May God bless you all.”

— Church member in Thailand

PRAYER REQUEST

Pray for our local partners throughout the region that work to bring the *Foundations* devices and radio broadcasts to mobilize the body of Christ and share with unbelievers.

2,180 CUMULATIVE CHURCHES



PROCLAIM THE GOSPEL

Then he told them, “As you go into the entire world, proclaim the gospel to everyone.

— MARK 16:15 ISV

Southeast Asia Region



“

“We thank God for His mercy and His loving us; we see that our church members are growing in their faith. They try to be a light for non-believers. Thank you ICM. May God bless you all.”

— Church member in Thailand

5
countries

Indonesia
Myanmar
Philippines
Thailand
Vietnam



CENTRAL AMERICA & THE CARRIBEAN

Central American countries and Mexico continue to face various challenges such as economic instability and chronic violence. However, our ministry partners there are motivated to find ways to maximize their resources and complete church projects.

In 2023, ICM trained over 600 pastors in Honduras and El Salvador, plus 200 pastors in Panama. As part of the training, over 1,600 *Foundations* devices were distributed to the attendees. These devices are used across a variety of platforms like small groups, youth gatherings, and community outreach programs.

For example, Access Point devices are equipped with Wi-Fi so people can connect to ICM's *Foundations* material. Pastors put signs outside of their church asking neighbors to connect to the Access Point, using it as a tool for evangelism.

“The children are so happy
they are in a safe and
their hearts by kn
— Church



In 2023

88
Churches

109,800
People Reached

“

Happy at the Hope Center...they know it's a cozy place where they find peace in knowing and learning from God.”

Church member in El Salvador



PRAYER REQUEST

Ask the Lord to protect, encourage, restore, and strengthen men and women of God so they can share the love of Christ with their communities.

1,841 CUMULATIVE CHURCHES



PREACH THE GOSPEL

“How beautiful are the feet of those
who preach the gospel of peace, Who bring glad
tidings of good things!”

— ROMANS 10:15 NKJ

Central America & The Caribbean Region



“

“The children are so happy at the Hope Center...they know they are in a safe and cozy place where they find peace in their hearts by knowing and learning from God.”

— Church member in El Salvador

10
countries

Belize
Costa Rica
Cuba
Dominican Republic
El Salvador

Guatemala
Honduras
Mexico
Nicaragua
Panama



SOUTH AMERICA

God's Kingdom is growing across South America. Through ministry partnerships and by God's grace, we were able to complete nearly 100 projects in this region in 2023.

In South America, there are many discipleship initiatives as well. These cover a wide variety of areas such as: radio broadcasts, social media campaigns, digital broadcasts, and device distribution. We also have a thriving prison ministry in Brazil. Our Online Learning Management System (LMS) gives over 30,000 students access to our *Foundations* Bible study curriculum so that they can be better equipped to serve in their communities. An integrated strategy based on church growth, discipleship, and digital media has proven effective in spreading the Good News of salvation through Jesus.

In 2023

| | |
|----------|----------------|
| 95 | 416,082 |
| Churches | People Reached |



“

“We thank God that we’ve able to evangelize at nearby homes and farms. Many have accepted the Lord; attend our church, and are actively involved.”

— Pastor in Colombia



PRAYER REQUEST

Pray for the delivery of devices to rural areas in the region, where electricity and internet is limited, enabling believers to access the Bible and ICM content in their heart language.

1,214 CUMULATIVE CHURCHES



THANK GOD

You will be blessed in every way, and you will be able to keep on being generous. Then many people will thank God when we deliver your gift.

— 2 CORINTHIANS 9:11 CEV

South America Region



“

“We thank God that we have been able to evangelize at nearby homes and farms. During these visits, many have accepted the Lord; we invited them to our church and now they are part of the humanitarian work we do!

— Pastor in Colombia

10
countries

| | |
|-----------|-----------|
| Argentina | Ecuador |
| Bolivia | Paraguay |
| Brazil | Peru |
| Chile | Uruguay |
| Colombia | Venezuela |





“During the relief operation, we offered prayers and shared the love of Jesus as hope in the face of tragedy.”

— Myra



FEATURED STORY

Bearing Fruit In Hard Times: A New Church is Planted

He told them, “The harvest is plentiful, but the workers are few. Ask the Lord of the harvest, therefore, to send out workers into his harvest field.” — Luke 10:2 (NIV)

Reflecting on her life before the establishment of her ICM – funded church,

Myra recalls the turmoil that engulfed the Province of Batangas, Philippines during the eruption of the Taal volcano. The disaster displaced thousands from their homes and devastated surrounding towns with rivers of molten lava. Myra, her church community, and her family rallied to aid those in need. “This was a pivotal moment for us to engage with the community,” Myra remembers. “During the relief operation, we offered prayers and shared the love of Jesus as hope in the face of tragedy.”

Myra’s journey to faith and community was not without struggles. It wasn’t until she began attending a Bible study group at a local church that she accepted Christ. Eager to share this newfound faith with her loved ones, Myra sought the support of her fellow believers.

“We grabbed the opportunity to always drop by their house,” the Bible study leader said. “We would fellowship and eat

together. We continued to pray, and we eventually built a deep friendship with Myra and her family.”

Driven by a heart for the marginalized in her community, Myra’s compassionate actions did not go unnoticed by her family. Witnessing her selfless dedication, they, too, embraced the teachings of Christ. Together, they extended their acts of kindness beyond the aftermath of the volcanic eruption, offering refuge during the challenges of the Covid-19 pandemic, providing meals for the hungry, and opening their home for worship.

In September 2023, the culmination of Myra’s journey came to fruition as a new ICM-funded church was established on land donated by her family. “Our God has shown His faithfulness,” Myra beams, a testament to the transformative power of faith and service.

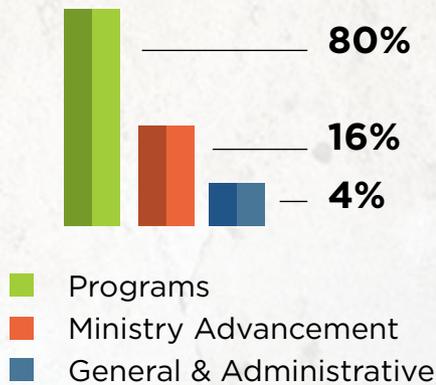
For more information on the impactful work of ICM, please visit [icm.org](https://www.icm.org).

Stewardship

*Statement of Financial Position

December 31, 2023

| | | |
|-------------------|----|-------------------|
| Assets: | \$ | 15,715,557 |
| Liabilities: | | 4,552,159 |
| Total Net assets: | | <u>11,163,398</u> |



*Statement of Activities

December 31, 2023

Support and Revenue: \$ 30,867,473

Expenses:

| | |
|-------------------|-------------------|
| Program services: | 24,026,955 |
| Support services: | <u>6,001,537</u> |
| Total expenses: | <u>30,028,492</u> |

Changes in net assets:

| | |
|------------------------|----------------------|
| Operations | <u>838,981</u> |
| Investment return, net | <u>245,553</u> |
| Changes in net assets: | 1,084,534 |
| Net assets, | |
| beginning of year | <u>10,078,864</u> |
| Net assets, | |
| end of year | \$ <u>11,163,398</u> |

*financials are available online: icm.org





Milestones at Year's End

The move to our new headquarters in Newport News, VA this past year stands as a testament to your belief in our vision. This state-of-the-art facility not only provides a central hub for our operations, but also offers a welcoming experience for visitors. With ample meeting spaces and interactive exhibits, our headquarters serves as a beacon of knowledge and enlightenment, welcoming individuals from diverse backgrounds to engage in meaningful dialogue and exploration of how the Global Church can change the world.

2023

| | |
|----------------|--------------------------|
| 757 | Church projects finished |
| 995 | Applications approved |
| 84,441 | New church members |
| 62,973 | New baptisms |
| 200,077 | Salvations |

Cumulative

| | |
|---------------------|---|
| 12,609 | Church projects built or under construction |
| 57,925 | Church plants committed |
| 294 | Active indigenous partnerships |
| 2.89 Million | Main church members |
| 1,661 | Hope Centers and Orphanages |
| 107 | Countries with church projects |

DISCIPLESHIP

| | |
|-------------------|-----------------------------------|
| 20,049,131 | Disciples |
| 607,474 | Audio and Video Devices delivered |
| 66 | Languages |



On the glorious splendor of your majesty, and on your wondrous works, I will meditate. They shall speak of the might of your awesome deeds, and I will declare your greatness.

They shall pour forth the fame of your abundant goodness and shall sing aloud of your righteousness.

— PSALM 145:5-7 ESV

What's ahead in 2024

Regarding **technological advancements**, our work towards modernization has been remarkable. The formation of new databases will streamline our processes, enabling us to better serve our partners and efficiently manage our resources. These developments mark a pivotal moment in our journey towards continued growth and effectiveness in fulfilling our mission.

Kingdom Builder is ICM's main database that houses information for nearly 13,000 projects. Every project has several testimonies, reports, and photos attached to it. The vast amount of data this system holds is incredible. Even our ministry partners worldwide log in and track their projects!

Qlik is a new database that shows various dashboards our team can use to report on church building and discipleship projects regularly. This one system will make it much easier to report on ministry activities.

Virtuous is our new donor database where we keep track of investor information and giving history. Virtuous will help our team efficiently communicate with our investors and ensure they receive the proper ministry updates.

2024 church projects goal: 800



*He said to them,
“Go into all the world and preach the gospel to all creation.”*

— Mark 16:15 (NIV)

